

Team Readiness

Responding: Use the scale below to indicate how each statement applies to your team. It is important to evaluate the statements honestly and without over-thinking your answers.

3 = Usually 2 = Sometimes 1 = Rarely

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| No | Statement | Usually 3 | Sometimes 2 | Rarely 1 |
|----|---|--------------|----------------|-------------|
| 1 | Team members are passionate and unguarded in their discussion of issues. | | | |
| 2 | Team members call out one another's deficiencies or unproductive behaviors. | | | |
| 3 | Team members know what their peers are working on and how they contribute to the collective good of the team. | | | |
| 4 | Team members quickly and genuinely apologize to one another when they say or do something inappropriate or possibly damaging to the team. | | | |
| 5 | Team members willingly make sacrifices (such as budget, turf, head count) in their departments or areas of expertise for the good of the team. | | | |
| 6 | Team members openly admit their weaknesses and mistakes. | | | |
| 7 | Team meetings are compelling, and not boring. | | | |
| 8 | Team members leave meetings confident that their peers are completely committed to the decisions that were agreed on, even if there was initial disagreement. | | | |
| 9 | Morale is significantly affected by the failure to achieve team goals. | | | |
| 10 | During team meetings, the most important—and difficult—issues are put on the table to be resolved. | | | |
| 11 | Team members are deeply concerned about the prospect of letting down their peers. | | | |
| 12 | Team members know about one another's personal lives and are comfortable discussing them. | | | |
| 13 | Team members end discussions with clear and specific resolutions and calls to action. | | | |
| 14 | Team members challenge one another about their plans and approaches. | | | |
| 15 | Team members are slow to seek credit for their own contributions, but quick to point out those of others. | | | |

Totaling: Place the your scores in the cells for the items. Add up each column.

| Dysfunction 1 Absence of Trust | Dysfunction 2 Fear of Conflict | Dysfunction 3 Lack of Commitment | Dysfunction 4 Avoidance of Accountability | Dysfunction 5 Inattention to Results |
|-----------------------------------|-----------------------------------|-------------------------------------|--|---|
| 4 | 1 | 3 | 2 | 5 |
| 6 | 7 | 8 | 11 | 9 |
| 12 | 10 | 13 | 14 | 15 |
| Total | Total | Total | Total | Total |

Scoring

A score of 8 or 9 is a probable indication that the dysfunction is not a problem for your team.

A core of 6 or 7 indicates that the dysfunction could be a problem.

A score of 3 to 5 is probably an indication that the dysfunction needs to be addressed.

Regardless of your scores, it is important to keep in mind that every team needs constant work, because without it, even the best ones deviate toward dysfunction.

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Reflection on what you have learned from using and scoring this Team Assessment.